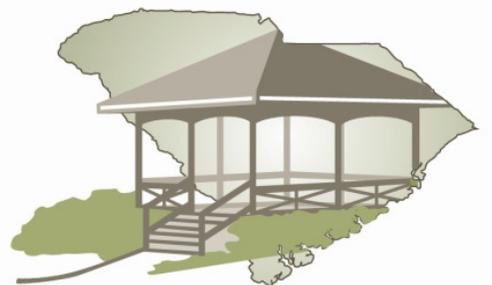


Town Manager's Recommended Budget

Fiscal Year 2013/14

Submitted to Fort Mill Town Council
August 23, 2013



FORT MILL

Town Manager's Budget Message



M E M O R A N D U M

TO: Mayor Funderburk & Members of Fort Mill Town Council
FROM: Dennis Pieper, Town Manager
DATE: August 23, 2012, 12:00 PM EST
SUBJECT: Fiscal Year 2013/14 Budget



To Mayor Funderburk and the Honorable Members of the Fort Mill Town Council:

It is my pleasure to present you with a copy of the Town of Fort Mill's recommended budget for Fiscal Year 2013/14. We continue in our commitment to being responsible stewards for the Town of Fort Mill and providing residents the highest possible level of public services. This year's budget is a reflection of that stewardship and focuses on maintaining the town's financial viability, fostering the uniqueness of the town and continuing to promote the community regionally, statewide and nationally.

It is with the help and support throughout the year from our department managers and finance staff that we are able to develop this year's budget. I'd like to say thank you to each of them and the more than one hundred employees who work tirelessly each day for the betterment of our community. The knowledge, diligence and expertise of these employees, often behind the scenes, helps the town's quality of life stand out in South Carolina. I thank each individual for their continued commitment to public service.

We are proud to report that the town continues to shine on the national stage. This year we were named the best place in South Carolina to raise kids by Bloomberg Businessweek, a national publication with nearly thirty million readers. In the upcoming fiscal year, we are dedicated to upholding the reputation we have built by not resting on our laurels, but by continuing to offer the quality services our residents have come to expect.

BUDGET OVERVIEW

The Town of Fort Mill's budget is comprised of three different funds:

- The **General Fund** is the general operating fund for the town and accounts for all revenues and expenditures of the town, except those required to be accounted for in another fund. The General Fund is used to account for general government services, such as: town council, municipal court, administration, police, fire, public works, parks and recreation, stormwater, and debt service.

- The **Gross Revenue Fund** is an “enterprise” fund that is used to account for operations that are financed and operated in a manner similar to a private business. The Gross Revenue Fund is used to account for all activities related to the town’s water and sewer operations.
- The **Capital Projects Fund** is used to account for financial resources expended for the acquisition, construction, or improvement of major capital facilities (other than utility projects, which are budgeted under the Gross Revenue Fund). These resources may be used for one-time capital costs or for specific projects spanning more than one fiscal year.

These three funds, together, make up the total combined budget for the Town of Fort Mill.

TOTAL COMBINED BUDGET SUMMARY

As presented in the attached budget document, the total combined expenditures for FY 13/14 are budgeted at \$18,139,207. Compared to the previous fiscal year, the FY 13/14 budget is projected to grow by \$1,691,571, a net increase of 10.3% among all three funds.

As required by state law, the recommended budgets for all three funds – the General Fund, Gross Revenue Fund and Capital Projects Fund – are in balance, with projected revenues equal to the total budgeted expenditures.

The General Fund budget, which supports the general governmental operations of the town, will grow by \$1,574,263, an increase of 17.3% compared to the previous year. The Gross Revenue Fund budget, which accounts for the town’s water and sewer operations (including debt service on water and sewer capital projects), will decrease by \$20,983, or 0.3%, compared to FY 12/13. The Capital Projects Fund budget, which provides single year appropriations for significant capital projects, will increase by \$138,291, or 15.1%, compared to last year’s budget.

GENERAL FUND

The General Fund budget for FY 13/14 is in balance at \$10,654,367.

General Fund Revenue Highlights

The total revenues within the recommended General Fund budget are projected to grow by \$1,574,263, or 17.3%, compared to the previous fiscal year.

The majority of these increases may be attributed to just a handful of line items:

- *Property Taxes*: While the recommended budget does not include an increase in the town’s millage (tax) rate, projected revenues from real and personal property taxes is

expected to increase by a combined \$180,000. This is due to an increase in the amount of taxable property within the town, such as new construction and new vehicles. Property within the Sandy Pointe subdivision, annexed in October 2012, will also come on the town's tax rolls in the upcoming year. FY 13/14 will be the fourth straight year without a millage rate increase.

- *Building Permits*: Building permit revenues have increased significantly over the last twelve months due to increased levels of new residential construction. The number of single-family residential permits issued during the last twelve months has increased 70% compared to the previous year. New housing starts now exceed their 2007-08 pre-recession levels, resulting in higher projected revenue in FY 13/14. The recommended budget includes a revenue projection of \$550,000 from building permit fees, an increase of \$175,000, or 46.7%, compared to the previous year's budget.
- *Business Licenses*: Nearly 60% of all businesses licensed within the Town of Fort Mill are classified as construction/contractors. The overwhelming majority of these businesses are not physically located within the town limits and are therefore subject to a higher license fee (2x the inside rate). As building permits have increased over the past year, so too has business income, and consequently, business license revenue. The recommended budget for FY 13/14 includes a projected increase of \$150,000, or 7.5%, in business license revenue. The business license fee schedule is recommended to remain unchanged for FY 13/14.
- *Hospitality Tax Transfer*: The recommended budget includes a transfer from the Hospitality Tax Fund to the General Fund to offset the cost of tourism-related expenditures. The recommended transfer for FY 13/14 is currently budgeted at \$168,931. This is an increase of \$72,472, or 75.1%, compared to the previous year's budget. This transfer includes \$46,750 for advertising and promotional expenses related to the 2014 SC Strawberry Festival, 75% of the salary and benefits of the town's Events & Media Coordinator, and a portion of employee salaries, benefits and overtime costs attributed to planning, organizing, securing and staging the SC Strawberry Festival.
- *Lease Purchase Proceeds*: The recommended budget anticipates that the town will utilize a lease purchase agreement for the purpose of acquiring a new fire truck in the upcoming fiscal year. A total of \$850,000 has been included in the Lease Purchase Proceeds line item to account for these anticipated revenues.

General Fund Expenditure Highlights

The total expenditures within the recommended General Fund budget are projected to grow by \$1,574,264, or 17.3%, compared to FY 12/13. The largest year-over-year increases will be seen in the following departmental budgets: Fire (+1,085,447, 105.7%); Parks & Recreation (+\$209,299, 26.6%); Administration (+\$200,062, 20.5%); and Non-Departmental (+\$158,295, 18.6%). The Council budget will see a net decrease of \$59,182, or 60.2%.

The items below outline some of the significant changes from the FY 12/13 budget:

- *Cost-of-Living Adjustments:* The recommended budget includes a 3% cost-of-living adjustment for existing employees. This adjustment was included for three primary reasons: 1) The State Budget and Control Board has reported that the Consumer Price Index (CPI) has increased 2.07% between 2012 and 2013; 2) Due to changes in the State Retirement Program, employees will see a 7.1% increase in their bi-weekly contribution rates for SCRS and PORS; and 3) A 2.3% increase in dependent medical coverage rates will also affect a number of employees.
- *New Positions:* The FY 13/14 budget includes the addition of seven new full-time employees.
 - 6 Firefighters (Fire Department): The recommended budget anticipates that a new fire substation will become operational during the upcoming fiscal year. As a result, six new firefighters have been proposed to staff the second station. Staff at the new station will be supplemented by existing personnel, part-time firefighters, as well as volunteers. This will ensure that at least three firefighters are present at the substation at all times.
 - Assistant Planner/Zoning Administrator (Administration Department): Due to increased workloads and a number of recently approved subdivisions, the recommended budget includes funding for an Assistant Planner/Zoning Administrator.

The budget also includes five seasonal, part-time positions: two field maintenance crewmen in the Parks & Recreation Department, and three maintenance crewman in the Buildings & Grounds Division of the Public Works Department.

The Town Judge function, which was contract position with the county magistrate during most of FY 12/13, is again recommended to be filled by a part-time employee.

- *Employee Transfers:* The recommended budget includes the transfer of three employees: Two employees are recommended to be moved from Buildings & Grounds to Parks & Recreation, while one employee is proposed to be transferred from Sanitation to Buildings & Grounds.
- *Reclassifications:* The town is currently in the process of updating its Classification & Compensation Study. In anticipation of possible job reclassifications, the recommended budget includes a small increase (2%) within each departmental budget to implement job class and pay adjustments, as recommended by the study.

- *Noteworthy Projects:* The following noteworthy projects have been included in the FY 13/14 recommended budget:
 - Zoning Code Update: \$75,000
 - Capital Improvement Plan / Funding Study: \$65,000
 - Police / Fire Materials & Supplies for new substation: \$30,000
 - Cancellation of the town's IT service contract, with all equipment and IT services brought in-house. This will result in nearly \$80,000 in capital costs during FY 13/14, but will result in long-term savings in subsequent budget years.

- *Contingency Fund:* The recommended budget includes a significant appropriation to the Non-Departmental Contingency line item. This \$386,897 appropriation may be used to cover unexpected costs that arise during the upcoming fiscal year, or alternatively, may roll into the fund balance at the end of FY 13/14 and be used for other items in subsequent budget years.

- *Debt Repayment:* Two lease purchase agreements were satisfied during FY 12/13: Fire Department Ladder Truck (2003) and Miscellaneous Vehicles/Equipment (2010). As a result, lease purchase payments and interest have been reduced by more than \$200,000 in the recommended budget.

- *Capital Expenditures:* The total amount dedicated for capital expenses in the recommended FY 13/14 budget is \$1,182,799. This is an increase of \$797,559, or 207.0%, compared to FY 12/13. The majority of these funds (\$850,000) will be used to purchase a new truck for the fire substation. Additional capital purchases include a Live Scan fingerprinting system for the Police Department (\$23,100), and a total of nine new vehicles in the Administration (3), Fire (1), Police (2), Parks & Recreation (2), and Sanitation/Street Departments (1).

GROSS REVENUE FUND

The recommended Gross Revenue Fund budget for FY 13/14 is in balance at \$6,428,090.

Gross Revenue Fund Revenue Highlights

The total revenues within the recommended Gross Revenue Fund budget are projected to see a slight decrease of \$20,983, or 0.3%, compared to the previous fiscal year.

The FY 13/14 budget includes projected increases across several line items:

- *Water & Sewer Sales:* Water and sewer sales are projected to grow by \$331,537 (14.7%) and \$173,201 (7.6%), respectively. The recommended budget includes a 4% increase in water and sewer rates. If adopted by council, the proposed water rate structure will

actually cut volumetric rates for the first 2,000 gallons used each month. The majority of water customers will see an increase of less than 2% compared to last year's rates. The new rate structure will result in increased rates for customers using more than 6,000 gallons per month, with graduated rates for each 1,000 gallons above 6,000, 10,000 and 20,000 gallons per month. The volumetric rates for irrigation water will also increase. Finally, the recommended budget anticipates full implementation of the AWWA standard for base rates on water and sewer customers with meters larger than a standard residential meter (1" and up).

- *Tap Fees:* In addition to increasing revenue on the General Fund side, the increase in new home construction is also expected to impact the sale of water and sewer taps (collected through capacity fees). While much of the growth in recent years has taken place in the northern part of town, primarily the Springfield subdivision (which falls under the county's designated utility area), new developments in the southern and eastern part of town, such as Massey, Kimbrell Crossing and the Forest at Fort Mill, have now come back on line. Two recently approved projects – Waterside on the Catawba and Riverchase – are also expected to impact capacity fee revenues. As a result of increased construction activity, the FY 13/14 recommended budget anticipates a \$97,000 (66.9%) increase in revenue from water taps, and a \$120,000 (66.7%) increase in revenue from sewer taps. The budget does not assume any changes to the water and sewer capacity fee schedule.

The increases in the Gross Revenue Fund will be offset by significant decreases in bulk water sales to wholesale customers.

- *York County:* York County is expected to complete construction of its new water line in the fall of 2013, at which time the county will begin purchasing water directly from the City of Rock Hill. As a result, revenues from York County are projected to decrease by \$1.1 million in the upcoming budget year. Because the county's line is not yet operational, a nominal amount (\$20,000) has been budget for York County water sales in the upcoming fiscal year.
- *City of Tega Cay:* It is anticipated that the town will enter into a new contract with the City of Tega Cay in FY 13/14. The new contract is expected to reduce Tega Cay's wholesale rate from the existing rate of \$2.25 per 1,000 gallons. As a result, revenues from Tega Cay are projected to decrease by \$18,670, or 6.7%, compared to the previous fiscal year.

The recommended budget for the Gross Revenue Fund also includes a fund balance appropriation in the amount of \$400,000. These funds, which were generated by a bond issued in 2013, will be used to cover the costs of upfitting the Riverchase subdivision sewer line, and for purchasing water line easements along the Fort Mill Southern Bypass.

Gross Revenue Fund Expenditure Highlights

The total expenditures within the recommended Gross Revenue Fund budget are projected to decrease by \$20,983, or 0.3%, compared to the previous fiscal year.

The largest year-over-year increases will be seen in the following departmental budgets: Waste Treatment (+\$119,214, 18.5%); Non-Departmental (+\$100,222, 8.0%); and Water Maintenance (+\$85,516, 10.7%). The Water/Sewer Administration budget will see a net decrease of \$331,125, or 10.8%, compared to the previous fiscal year.

The items below outline some of the significant changes from the FY 12/13 budget:

- *Cost-of-Living Adjustments:* Similar to the General Fund budget, the recommended budget for the Gross Revenue Fund includes a 3% cost-of-living adjustment for existing employees.
- *New Positions & Transfers:* The recommended budget does not include any new positions or employee transfers.
- *Bulk Water Costs:* The FY 13/14 budget anticipates a significant decrease in the amount spent on bulk water purchases from the City of Rock Hill. Bulk water purchases are expected to shrink by \$790,855, or 39.7%, compared to FY 12/13. The primary reason for this reduction will be the anticipated loss of York County as a wholesale customer in the upcoming fiscal year.
- *Noteworthy Projects:* The following noteworthy projects have been recommended for funding in the FY 13/14 budget:
 - Pump Station Repairs & Maintenance: \$70,000
 - Fats, Oils & Grease (FOG) Program: \$30,000
 - Paperless Work Order System: \$40,000
 - Hydrant Testing: \$20,000
 - Professional Services:
 - Biological Modeling & Design: \$175,000
 - Water Leak Detection: \$30,000
 - DHEC Permitting: \$10,000
- *Debt:* The recommended budget includes two new debt payments for bonds issued during FY 12/13. Revenue Bond Series 2013A will add an interest-only payment of \$27,797, while Series 2013B will add a principal and interest payment in the amount of \$92,620. No new debts or lease purchases are anticipated in the recommended budget for FY 13/14.
- *Capital Expenditures:* The total amount dedicated for capital expenses in the FY 13/14 recommended budget will be \$718,450. This is a net increase of \$284,650, or 65.6%,

compared to last year's budget. The capital budget includes \$250,000 for upfitting the sewer line in the Riverchase subdivision, \$165,000 for water line easement acquisitions along the Fort Mill Southern Bypass, \$100,000 for chlorine replacement at the wastewater treatment plant, \$75,000 for a sewer crawler camera system, and \$55,000 for a valve insertion tool. Two new pick-up trucks have also been budgeted for the Water Maintenance (1) and Sewer Maintenance (1) Divisions.

- *Gross Revenue Allocation:* The Gross Revenue Allocation covers expenses incurred in the General Fund and allocated to the Gross Revenue Fund. The Gross Revenue Allocation is set at 30% of the total expenditures incurred by the Administration and Council budgets. In FY 13/14, this amount is budgeted at \$521,357, an increase of \$60,378, or 13.1%, from the previous fiscal year.

Debt Coverage

The revenues and expenditures included in the recommended FY 13/14 Gross Revenue Fund budget have been reviewed by the town's rate consultant. It is anticipated that the debt coverage ratio at the end of FY 13/14 will be approximately 1.25, which will meet the minimum coverage requirements of the town's existing bond covenants.

CAPITAL PROJECTS FUND

The recommended Capital Projects Fund budget for FY 13/14 is in balance at \$1,056,750.

Capital Projects Fund Revenue Highlights

Revenue in the Capital Projects Fund is divided into two separate pots of money: Capital Projects Revenue (non-restricted) and Hospitality Tax Revenue (restricted). Capital Projects revenue is non-restricted and may be used for any capital expenditure. Hospitality Tax funds are restricted by state law and may only be used for tourism related expenditures.

The recommended FY 13/14 budget anticipates a total of \$810,000 in revenues available for non-restricted capital projects. The majority of these funds (\$600,000) will be appropriated from the Capital Projects Fund fund balance. Following completion of the FY 11/12 annual audit, the council voted to transfer \$600,000 in surplus funds from the General Fund to the Capital Projects Fund. The FY 13/14 budget continues the practice of utilizing surplus funds from prior years to fund one-time capital expenditures. An additional \$10,000 is expected from the sale of spaces in the new mausoleum, while \$200,000 has been budgeted as a capital contribution from the developer of the Waterside on the Catawba subdivision, which was annexed and approved by council in July 2013.

The recommended budget also anticipates \$246,750 in restricted Hospitality Tax Fund revenues. These funds will be generated by the town's 2% hospitality tax on prepared food and

beverages (\$225,000), and a \$21,750 Hospitality Tax Grant from York County to support advertising and promotion of the 2014 SC Strawberry Festival.

Combined, the recommended Capital Projects Fund budget includes a total of \$1,056,750 in revenues, an increase of \$138,291, or 15.1%, from FY 12/13.

Capital Projects Fund Expenditure Highlights

The total expenditures within the recommended Capital Projects Fund budget are expected to grow by \$138,291, or 15.1%, compared to FY 12/13.

A total of \$810,000 has been recommended for non-restricted capital projects, including the following:

- Capital Projects
 - Fire Substation Land Purchase & Closing Costs: \$200,000
 - Fire Substation Construction & Renovation: \$500,000
 - Sidewalk Projects: \$110,000

In addition, a total of \$246,750 has been recommended from hospitality tax funds for the following tourism-related expenditures:

- Hospitality Tax Projects
 - Transfer to General Fund for SCSF & Tourism Related Expenditures: \$168,931
 - Wayfinder Signage for Facility/Tourism Promotion: \$30,000
 - Undesignated: \$47,819

CONCLUSION

Thank you for the opportunity to prepare and present you with my first budget as your town manager. Please feel free to contact me if you have any questions or comments about the contents of this document.



Dennis Pieper
Town Manager

Total Combined Budget

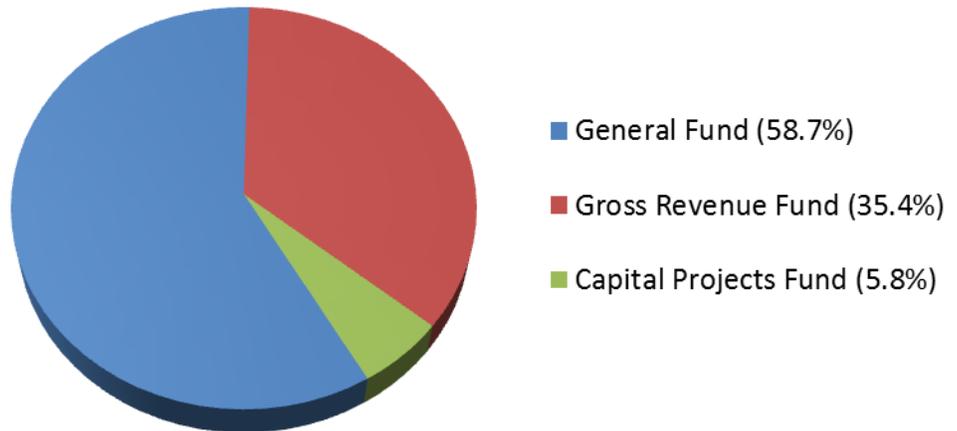


Budget Summary

Budget Summary (By Fund)

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
General Fund	8,546,364	10,020,078	9,080,104	10,654,367	1,574,263	17.3%
Gross Revenue Fund	5,430,111	5,875,845	6,449,073	6,428,090	(20,983)	-0.3%
Capital Projects Fund	768,993	636,103	918,459	1,056,750	138,291	15.1%
Total (All Funds)	14,745,468	16,532,026	16,447,636	18,139,207	1,691,571	10.3%

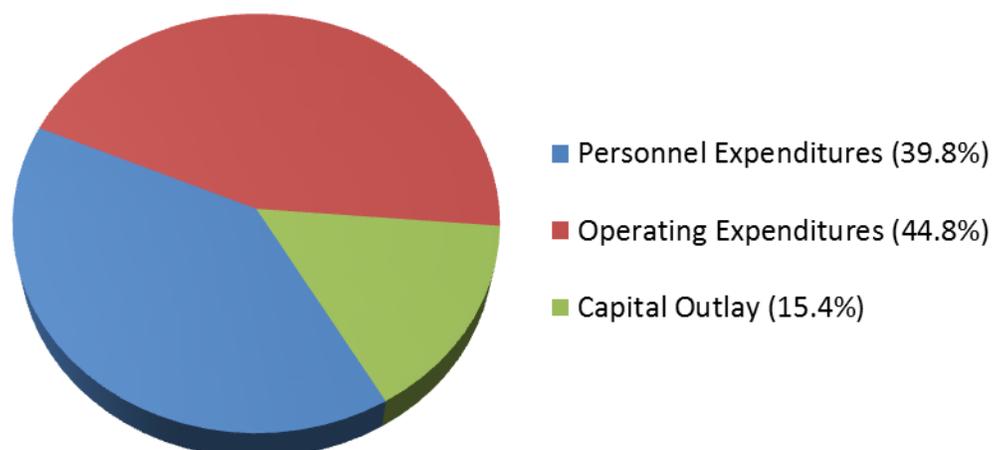
FY 2013-14 Combined Budget Summary (By Fund)



FY 2013-14 Expenditure Summary (By Fund & Types of Expenditures)

	General Fund	Gross Revenue Fund	Capital Projects Fund	Total All Funds
Personnel Expenditures	6,148,674	1,079,054	-	7,227,728
Operating Expenditures	3,844,251	4,109,229	168,931	8,122,411
Capital Outlay	1,182,799	718,450	887,819	2,789,068
Subtotal	11,175,724	5,906,733	1,056,750	18,139,207
Allocation to Gross Revenue	(521,357)	521,357	-	-
Total (All Types)	10,654,367	6,428,090	1,056,750	18,139,207

FY 2013-14 Combined Expenditure Summary (By Type)



General Fund



Revenues

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Taxes						
Vehicle Taxes	354,091	406,999	395,000	425,000	30,000	7.6%
Real Property Taxes	3,760,114	3,813,630	4,000,000	4,150,000	150,000	3.8%
Property Tax Prior Years	(27,590)	(27,817)	2,000	2,000	0	0.0%
Housing Auth. Lieu of Tax	32,179	32,714	32,000	36,500	4,500	14.1%
Execution Costs Penalties	41,698	25,976	30,000	25,000	(5,000)	-16.7%
Total Taxes	4,160,492	4,251,502	4,459,000	4,638,500	179,500	4.0%
Fines, Fees, Lic. & Permits						
Building Permits	203,742	328,305	375,000	550,000	175,000	46.7%
Land Disturbance Permits	86,600	19,000	25,000	50,000	25,000	100.0%
Miscellaneous Permits	41	36	100	100	0	0.0%
Planning Zoning Fees	14,255	14,736	10,000	25,000	15,000	150.0%
Business License	1,998,736	2,111,288	2,000,000	2,150,000	150,000	7.5%
Police Court Fines and Bond	60,477	84,275	75,000	90,000	15,000	20.0%
Duke Power Lieu of Fee	189,285	195,263	185,000	185,000	0	0.0%
York Electric Lieu of Fee	122,550	142,190	125,000	160,000	35,000	28.0%
Total Fines, Fees, Lic & Permits	2,675,686	2,895,093	2,795,100	3,210,100	415,000	14.8%
Charges for Services						
Garbage Service	566,518	581,467	575,000	694,400	119,400	20.8%
Assembly Center Fees	14,230	13,202	15,000	15,000	0	0.0%
Cemetery Lots & Deed Fees	506	(100)	0	0	0	#DIV/0!
Grave Openings	42,200	29,286	30,000	30,000	0	0.0%
Parks Rentals	24,420	14,635	20,000	20,000	0	0.0%
Gym Rentals	5,715	6,311	4,500	5,500	1,000	22.2%
Total Charges for Services	653,589	644,801	644,500	764,900	120,400	18.7%
Intergovernmental						
Aid to Subdivisions	199,804	231,612	200,000	233,240	33,240	16.6%
Manufacturers Tax Exempt	187	196	200	300	100	50.0%
Merchants Inventory Tax	15,469	15,469	15,469	15,469	0	0.0%
SC PRT Revenue	5,465	0	6,000	6,000	0	0.0%
Total Intergovernmental	220,925	247,277	221,669	255,009	33,340	15.0%
Program Revenues						
Athletic Revenues	211,641	240,811	192,350	225,000	32,650	17.0%
Total Program Revenues	211,641	240,811	192,350	225,000	32,650	17.0%
Miscellaneous						
Miscellaneous Income	68,974	30,702	20,000	30,000	10,000	50.0%
Code Enforcement Fines	0	0	0	5,000	5,000	#DIV/0!
Convenience Fees	0	0	0	20,000	20,000	#DIV/0!
Donations - Police	0	0	500	0	(500)	-100.0%
Spring Festival	131,719	187,706	200,000	200,000	0	0.0%

Revenues (Continued)

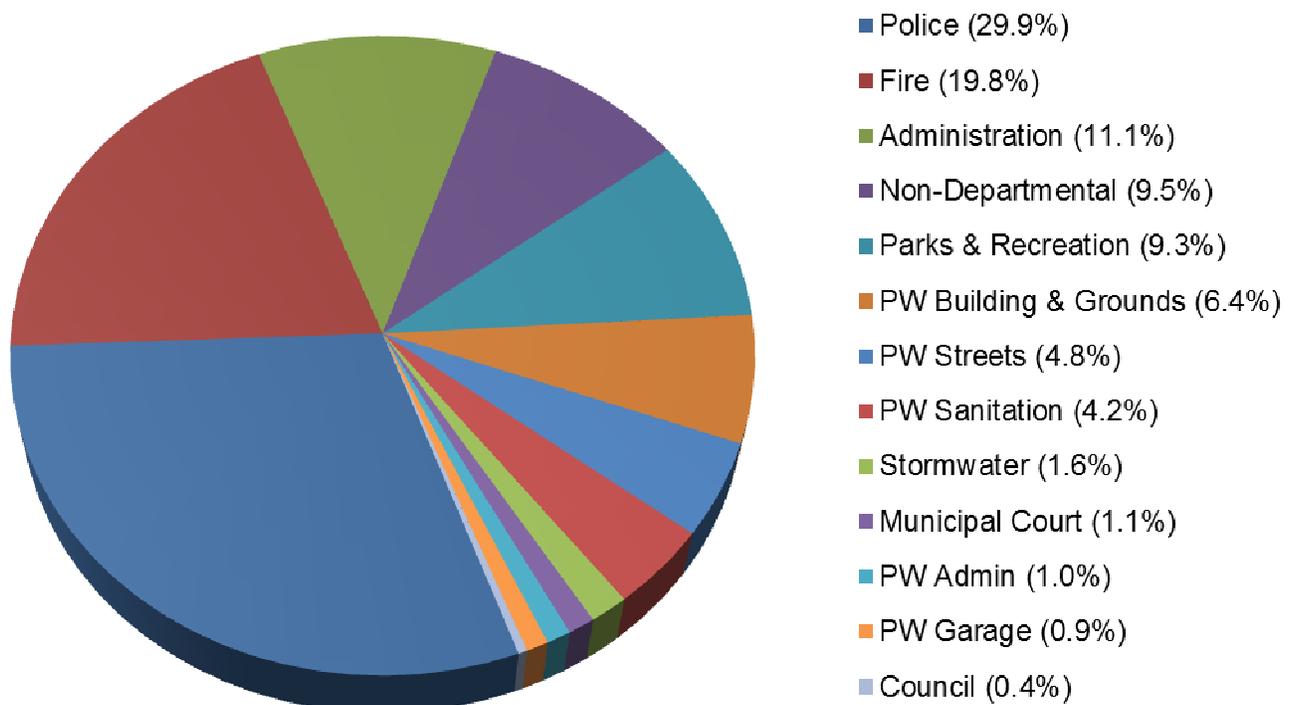
	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Sale of Recycled Materials	1,964	5,069	1,000	2,000	1,000	100.0%
School District SRO	153,425	149,705	153,000	158,000	5,000	3.3%
York County Fire Protection	20,958	22,277	22,000	28,060	6,060	27.5%
York County Natural Gas	0	0	0	0	0	#DIV/0!
York County Recreation	64,421	64,885	64,400	69,000	4,600	7.1%
Total Miscellaneous	441,461	460,344	460,900	512,060	51,160	11.1%
Investment Earnings						
Interest Income	5,655	6,217	5,000	5,000	0	0.0%
Total Investment Earnings	5,655	6,217	5,000	5,000	0	0.0%
Grants						
State Grant	0	0	195,126	0	(195,126)	-100.0%
Federal Grant	266,737	211,103	0	0	0	#DIV/0!
Total Grants	266,737	211,103	195,126	0	(195,126)	-100.0%
Other Financing Sources						
Sale of Fixed Assets	19,500	8,450	10,000	10,000	0	0.0%
Capital Lease Proceeds	0	817,000	0	850,000	850,000	#DIV/0!
Other Fin Sources - Ins. Proceeds	80,518	568,169	0	0	0	#DIV/0!
Other Fin Sources - Bond Proceeds	0	0	0	0	0	#DIV/0!
Transfer In - Hospitality Tax	0	0	96,459	168,931	72,472	75.1%
Transfer In - Gross Revenue Fund	28,887	28,887	0	14,867	14,867	#DIV/0!
Appropriation of Fund Balance	0	0	0	0	0	#DIV/0!
Total Other Financing Sources	128,905	1,422,506	106,459	1,043,798	937,339	880.5%
Total Revenues	8,765,091	10,379,654	9,080,104	10,654,367	1,574,263	17.3%

Expenditure Summary

Expenditures by Department

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Administration	762,762	1,099,920	977,331	1,177,393	200,062	20.5%
Council	54,791	60,173	98,288	39,106	(59,182)	-60.2%
Municipal Court	94,051	108,690	97,709	118,365	20,656	21.1%
Police	2,985,589	3,094,045	3,194,357	3,190,494	(3,863)	-0.1%
Fire	1,005,443	1,050,089	1,027,121	2,112,568	1,085,447	105.7%
Parks & Recreation	647,098	808,148	786,304	995,603	209,299	26.6%
PW Admin	106,296	111,043	101,401	107,134	5,733	5.7%
PW Sanitation	474,560	683,606	520,929	445,602	(75,327)	-14.5%
PW Streets	439,968	629,548	458,765	510,890	52,125	11.4%
PW Building & Grounds	680,753	646,563	703,856	684,320	(19,536)	-2.8%
PW Garage	80,025	250,323	91,285	97,009	5,724	6.3%
Stormwater	0	28,622	173,829	168,659	(5,170)	-3.0%
Non-Departmental	1,215,028	1,449,308	848,929	1,007,224	158,295	18.6%
Total	8,546,364	10,020,078	9,080,104	10,654,367	1,574,264	17.3%

FY 2013-14 Expenditures by Department (As % of Total Budget)

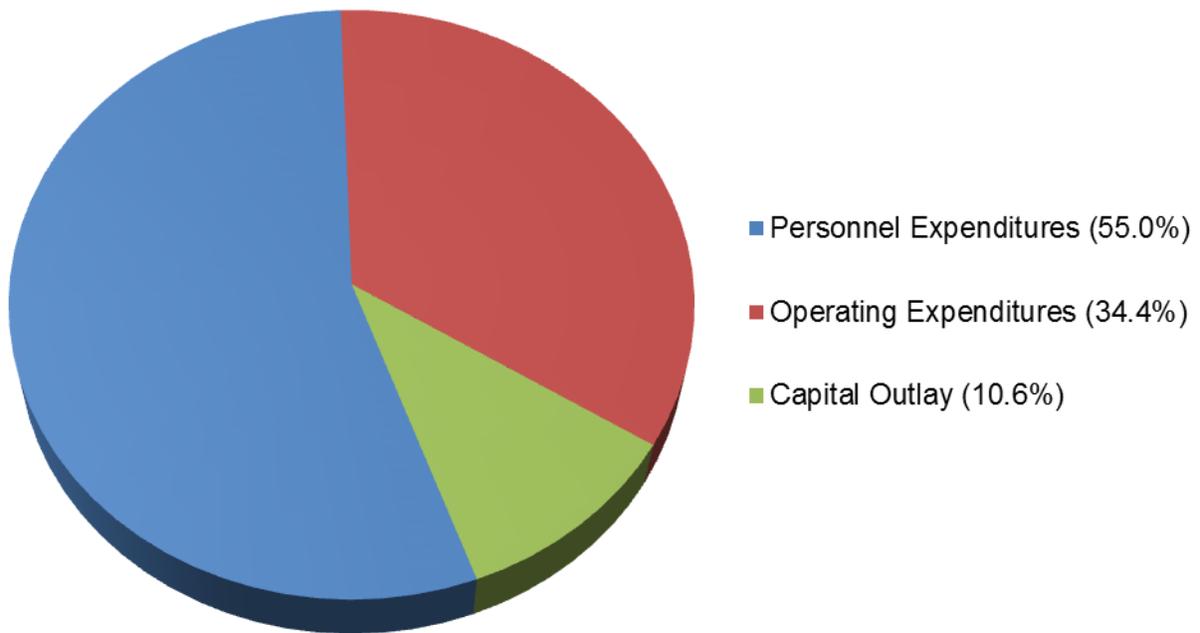


Expenditure Summary

Expenditures by Type

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel Expenditures	4,962,072	5,164,683	5,687,813	6,148,674	460,861	8.1%
Operating Expenditures	3,520,686	4,474,673	3,468,030	3,844,251	376,221	10.8%
Capital Outlay	414,319	877,906	385,240	1,182,799	797,559	207.0%
Subtotal	8,897,077	10,517,262	9,541,083	11,175,724	1,634,641	17.1%
Gross Revenue Allocation	(350,713)	(497,184)	(460,979)	(521,357)	(60,377)	13.1%
Total	8,546,364	10,020,078	9,080,104	10,654,367	1,574,264	17.3%

FY 2013-14 Expenditures by Type (As % of Total Budget)



* Percentages include expenditures (\$521,357) incurred in the General Fund and allocated to the Gross Revenue Fund.

Administration

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	565,831	659,873	746,975	799,124	52,149	7.0%
Salaries - Overtime	0	380	0	0	0	#DIV/0!
FICA	41,290	48,711	57,144	61,145	4,001	7.0%
SC Retirement	51,002	62,002	76,770	83,121	6,351	8.3%
SC Deferred Compensation	2,346	2,413	3,900	4,095	195	5.0%
Medical Insurance	76,137	69,180	79,987	82,944	2,957	3.7%
Workers Compensation	2,308	1,800	6,888	6,128	(760)	-11.0%
Total Personnel	738,914	844,359	971,664	1,036,557	64,893	6.7%
Operating Expenses						
Uniforms	983	897	1,550	1,020	(530)	-34.2%
Materials & Supplies	24,556	37,108	38,993	50,650	11,657	29.9%
Vehicle Maintenance	6,245	2,321	2,000	4,000	2,000	100.0%
Gas, Oil, Grease	5,158	5,811	5,000	6,000	1,000	20.0%
Electricity	12,168	12,161	12,000	12,500	500	4.2%
Telephone	28,340	33,219	30,000	35,000	5,000	16.7%
Contracted Services	0	0	0	9,000	9,000	#DIV/0!
Travel & Training	16,460	15,782	23,000	20,850	(2,150)	-9.3%
Water & Heat	3,348	3,234	2,500	5,000	2,500	100.0%
Memberships/Dues/Subscriptions	8,611	12,079	8,800	15,363	6,563	74.6%
Auditor Fees	40,000	37,000	40,000	40,000	0	0.0%
Attorney Fees	24,918	25,901	30,000	30,000	0	0.0%
Bank Service Charge	22,299	19,421	20,000	2,000	(18,000)	-90.0%
Credit Card Processing Fees	0	0	0	20,000	20,000	#DIV/0!
Advertising	1,678	4,089	1,000	2,000	1,000	100.0%
Postage	5,312	5,368	8,000	8,000	0	0.0%
Buildings & Grounds Maint.	24,716	406,777	25,000	20,000	(5,000)	-20.0%
Custodial Services	8,580	8,580	10,000	10,000	0	0.0%
Miscellaneous Expenses	2,253	1,863	500	500	0	0.0%
Professional Services	21,081	14,547	80,000	192,500	112,500	140.6%
Lease Agreements	14,960	15,286	15,800	13,800	(2,000)	-12.7%
Contingencies	1,807	1,875	3,000	9,500	6,500	216.7%
Service Contracts	55,182	49,794	53,880	38,950	(14,930)	-27.7%
Tax Handling	5,408	5,319	5,500	5,500	0	0.0%
Other Insurance Expense	5,782	0	0	0	0	#DIV/0!
Pre-employment Expense	49	90	500	500	0	0.0%
Employee Assistance Program	217	0	0	0	0	#DIV/0!
Total Operating	340,111	718,522	417,023	552,633	135,610	32.5%
Capital Outlay						
Computer Outlay	10,968	8,434	7,500	13,300	5,800	77.3%
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	0	0	79,500	79,500	#DIV/0!
Total Capital Outlay	10,968	8,434	7,500	92,800	85,300	1137.3%

Administration (Continued)

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Administration Subtotal	1,089,993	1,571,315	1,396,187	1,681,990	285,803	20.5%
Gross Revenue Allocation	(327,231)	(471,395)	(418,856)	(504,597)	(85,741)	20.5%
Administration Total	762,762	1,099,920	977,331	1,177,393	200,062	20.5%

Council

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	23,250	22,750	23,250	23,250	0	0.0%
FICA	1,779	1,741	1,779	1,779	0	0.0%
SC Retirement	95	294	318	323	5	1.6%
Workers Compensation	213	307	314	286	(28)	-8.9%
Total Personnel	25,337	25,092	25,661	25,638	(23)	-0.1%
Operating Expenses						
Uniforms	0	0	0	500	500	#DIV/0!
Materials & Supplies	2,992	1,882	4,900	2,000	(2,900)	-59.2%
Telephone	0	0	3,300	3,300	0	0.0%
Travel & Training	9,165	9,993	10,000	10,000	0	0.0%
Memberships/Dues/Subscriptions	0	0	500	1,928	1,428	285.6%
Advertising	0	696	1,000	1,000	0	0.0%
Miscellaneous Expenses	100	93	500	500	0	0.0%
Contingencies	4,390	829	5,000	5,000	0	0.0%
Festivities	6,742	5,012	6,000	6,000	0	0.0%
Planning & Zoning	29,547	42,365	75,000	0	(75,000)	-100.0%
Service Contracts	0	0	1,050	0	(1,050)	-100.0%
Total Operating	52,936	60,870	107,250	30,228	(77,022)	-71.8%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	0	0	7,500	0	(7,500)	-100.0%
Transportation	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	7,500	0	(7,500)	-100.0%
Council Subtotal	78,273	85,962	140,411	55,866	(84,545)	-60.2%
Gross Revenue Allocation	(23,482)	(25,789)	(42,123)	(16,760)	25,364	-60.2%
Council Total	54,791	60,173	98,288	39,106	(59,182)	-60.2%

Municipal Court

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	66,582	67,070	37,139	76,120	38,981	105.0%
Salaries - Overtime	0	0	0	0	0	#DIV/0!
FICA	4,631	5,021	2,841	5,824	2,983	105.0%
SC Law Enforcement Retirement	141	0	0	0	0	#DIV/0!
SC Retirement	6,142	6,568	3,937	8,171	4,234	107.5%
SC Deferred Compensation	261	281	260	520	260	100.0%
Medical Insurance	5,862	3,877	4,773	9,768	4,995	104.7%
Workers Compensation	214	79	259	258	(1)	-0.4%
Total Personnel	83,833	82,896	49,209	100,661	51,452	104.6%
Operating Expenses						
Contracted Services	0	0	30,000	0	(30,000)	-100.0%
Materials & Supplies	1,341	886	2,000	2,000	0	0.0%
Telephone	2,587	2,617	3,000	3,000	0	0.0%
Travel & Training	650	1,104	1,000	1,000	0	0.0%
Memberships/Dues/Subscriptions	0	0	0	204	204	#DIV/0!
Postage	667	681	1,000	1,000	0	0.0%
Miscellaneous Expenses	0	65	500	500	0	0.0%
Professional Services	3,300	19,345	8,000	8,000	0	0.0%
Service Contracts	761	696	1,000	0	(1,000)	-100.0%
Jury Trials	500	400	2,000	2,000	0	0.0%
Other Insurance Expense	392	0	0	0	0	#DIV/0!
Employee Assistance Program	20	0	0	0	0	#DIV/0!
Total Operating	10,218	25,794	48,500	17,704	(30,796)	-63.5%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Municipal Court Total	94,051	108,690	97,709	118,365	20,656	21.1%

Police

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	1,645,063	1,696,408	1,779,550	1,827,467	47,917	2.7%
Salaries - Overtime	17,667	17,451	45,282	94,493	49,211	108.7%
FICA	122,943	127,103	139,600	147,059	7,459	5.3%
SC Law Enforcement Retirement	173,000	185,900	202,594	208,925	6,331	3.1%
SC Retirement	15,146	14,788	18,839	35,092	16,253	86.3%
SC Deferred Compensation	8,731	7,871	10,660	10,400	(260)	-2.4%
Medical Insurance	247,244	202,093	220,023	218,885	(1,138)	-0.5%
Workers Compensation	33,770	35,001	56,069	52,172	(3,897)	-7.0%
Total Personnel	2,263,564	2,286,615	2,472,617	2,594,493	121,876	4.9%
Operating Expenses						
Uniforms	42,109	36,748	40,000	46,000	6,000	15.0%
Materials & Supplies	43,816	57,269	50,058	60,000	9,942	19.9%
Vehicle Maintenance	60,303	55,528	45,000	45,000	0	0.0%
Radio Maintenance	2,682	6,186	5,000	5,000	0	0.0%
Gas, Oil, Grease	87,989	94,764	90,000	90,000	0	0.0%
Electricity	20,809	21,148	20,000	20,000	0	0.0%
Telephone	38,995	36,438	45,000	45,000	0	0.0%
Contracted Services	0	1,494	5,001	5,615	614	12.3%
Equipment Repairs	661	742	2,000	2,000	0	0.0%
Travel & Training	12,430	15,069	20,000	20,000	0	0.0%
Water & Heat	3,663	4,455	4,000	7,000	3,000	75.0%
Memberships/Dues/Subscriptions	2,855	3,103	4,100	12,456	8,356	203.8%
Advertising	0	540	1,500	1,500	0	0.0%
Postage	409	164	1,500	1,500	0	0.0%
Buildings & Grounds Maint.	61,953	97,815	25,000	25,000	0	0.0%
Narcotics Expenses	0	0	5,000	5,000	0	0.0%
Prisoner Expenses	11,720	12,307	20,000	20,000	0	0.0%
Miscellaneous Expenses	1,374	1,946	1,500	1,500	0	0.0%
Professional Services	23,061	40,235	11,000	11,000	0	0.0%
Lease Agreements	6,683	10,245	11,000	11,000	0	0.0%
Service Contracts	46,275	34,716	47,341	49,428	2,087	4.4%
Safety Patrol and Cadets	469	863	1,000	1,000	0	0.0%
Other Insurance Expense	55,955	0	0	0	0	#DIV/0!
Vehicle Accessory	19,781	31,023	17,000	12,500	(4,500)	-26.5%
Safety Vests	3,432	7,191	6,000	0	(6,000)	-100.0%
Pre-employment Expense	799	1,232	2,000	2,000	0	0.0%
Employee Assistance Program	768	0	0	0	0	#DIV/0!
Crime Prevention	0	0	3,000	3,000	0	0.0%
Total Operating	548,991	571,221	483,000	502,499	19,499	4.0%
Capital Outlay						
Computer Outlay	94,235	167,771	16,100	25,650	9,550	59.3%
Machinery & Equipment	5,904	0	91,049	6,345	(84,704)	-93.0%
Other Outlay	10,000	0	28,294	13,325	(14,969)	-52.9%

Police (Continued)

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Transportation	62,895	68,438	103,297	48,182	(55,115)	-53.4%
Total Capital Outlay	173,034	236,209	238,740	93,502	(145,238)	-60.8%
Police Total	2,985,589	3,094,045	3,194,357	3,190,494	(3,863)	-0.1%

Fire

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	460,261	518,575	560,076	673,785	113,709	20.3%
Salaries - Overtime	45,764	47,996	50,137	50,000	(137)	-0.3%
FICA	36,177	40,730	46,681	55,380	8,699	18.6%
SC Law Enforcement Retirement	56,123	66,782	73,826	94,834	21,008	28.5%
SC Retirement	1,405	0	0	0	0	#DIV/0!
SC Deferred Compensation	2,824	3,059	3,640	4,559	919	25.2%
Medical Insurance	84,063	76,890	85,871	105,856	19,985	23.3%
Workers Compensation	6,765	8,955	16,090	17,867	1,777	11.0%
Total Personnel	693,382	762,987	836,321	1,002,281	165,960	19.8%
Operating Expenses						
Uniforms	17,951	14,768	16,900	22,200	5,300	31.4%
Materials & Supplies	20,744	27,368	30,000	48,000	18,000	60.0%
Vehicle Maintenance	8,624	17,052	10,000	13,000	3,000	30.0%
Gas, Oil, Grease	18,093	20,245	18,500	18,500	0	0.0%
Electricity	9,685	10,739	9,500	15,000	5,500	57.9%
Telephone	8,342	8,935	8,500	10,200	1,700	20.0%
Natural Gas	5,320	2,482	5,000	10,000	5,000	100.0%
Equipment Repairs	1,101	2,199	2,000	4,000	2,000	100.0%
Travel & Training	8,614	10,201	13,400	16,800	3,400	25.4%
Water & Heat	3,730	7,462	4,500	5,000	500	11.1%
Memberships/Dues/Subscriptions	3,344	2,448	4,000	7,285	3,285	82.1%
Advertising	0	509	500	500	0	0.0%
Postage	362	250	450	450	0	0.0%
Buildings & Grounds Maint.	11,390	21,710	15,000	15,000	0	0.0%
Miscellaneous Expenses	593	484	500	500	0	0.0%
Professional Services	4,710	0	0	0	0	#DIV/0!
Service Contracts	14,590	17,039	17,350	21,980	4,630	26.7%
Other Insurance Expense	9,272	6	0	0	0	#DIV/0!
SCBA Maintenance	1,966	0	500	0	(500)	-100.0%
Employee Assistance Program	236	0	0	0	0	#DIV/0!
Vehicle Accessory	7,547	179	500	1,500	1,000	200.0%
Total Operating	156,214	164,076	157,100	209,915	52,815	33.6%
Capital Outlay						
Computer Outlay	819	2,619	9,500	1,700	(7,800)	-82.1%
Machinery & Equipment	127,241	120,407	24,200	12,000	(12,200)	-50.4%
Other Outlay	0	0	0	5,000	5,000	#DIV/0!
Transportation	27,787	0	0	881,672	881,672	#DIV/0!
Total Capital Outlay	155,847	123,026	33,700	900,372	866,672	2571.7%
Fire Total	1,005,443	1,050,089	1,027,121	2,112,568	1,085,447	105.7%

Parks & Recreation

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	164,365	173,749	175,527	268,331	92,804	52.9%
Salaries - Overtime	1,240	1,047	1,500	2,500	1,000	66.7%
FICA	12,576	13,058	13,543	20,723	7,180	53.0%
SC Retirement	14,002	15,528	16,645	25,519	8,874	53.3%
SC Deferred Compensation	1,033	1,046	1,040	1,560	520	50.0%
Medical Insurance	22,404	20,662	22,155	32,444	10,289	46.4%
Workers Compensation	282	466	2,977	3,122	145	4.9%
Total Personnel	215,902	225,556	233,387	354,199	120,812	51.8%
Operating Expenses						
Uniforms	869	281	1,500	1,630	130	8.7%
Materials & Supplies	20,435	24,237	23,000	24,000	1,000	4.3%
Vehicle Maintenance	3,333	2,158	1,500	2,000	500	33.3%
Gas, Oil, Grease	6,922	7,195	6,000	8,000	2,000	33.3%
Electricity	26,900	25,504	27,000	27,000	0	0.0%
Telephone	4,238	6,562	5,000	6,000	1,000	20.0%
Contracted Services	68,677	79,027	72,205	85,000	12,795	17.7%
Equipment Repairs	4,809	5,207	5,000	5,000	0	0.0%
Travel & Training	2,355	2,242	3,150	4,050	900	28.6%
Water & Heat	9,430	13,596	12,000	12,000	0	0.0%
Memberships/Dues/Subscriptions	365	690	4,462	5,374	912	20.4%
Advertising	3,762	6,143	7,600	7,600	0	0.0%
Athletic Program Supplies	51,109	61,011	55,000	70,000	15,000	27.3%
Buildings & Grounds Maint.	37,324	102,436	30,000	32,000	2,000	6.7%
Miscellaneous Expenses	1,735	266	500	500	0	0.0%
Professional Services	30,000	30,000	34,000	32,500	(1,500)	-4.4%
Projects & Equipment	400	0	0	0	0	#DIV/0!
Service Contracts	3,917	208,859	2,600	12,350	9,750	375.0%
Festivities	130,744	5,449	10,800	6,600	(4,200)	-38.9%
Equipment Rental	2,285	1,439	1,600	1,600	0	0.0%
Other Insurance Expense	3,362	290	0	0	0	#DIV/0!
Employee Assistance Program	79	0	0	0	0	#DIV/0!
Strawberry Festival Expenses	0	0	250,000	250,000	0	0.0%
Total Operating	413,050	582,592	552,917	593,204	40,287	7.3%
Capital Outlay						
Computer Outlay	425	0	0	0	0	#DIV/0!
Machinery & Equipment	17,721	0	0	0	0	#DIV/0!
Other Outlay	0	0	0	15,200	15,200	#DIV/0!
Transportation	0	0	0	33,000	33,000	#DIV/0!
Total Capital Outlay	18,146	0	0	48,200	48,200	#DIV/0!
Parks & Recreation Total	647,098	808,148	786,304	995,603	209,299	26.6%

Public Works Administration

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	44,978	38,471	48,041	50,660	2,619	5.5%
Salaries - Overtime	0	412	500	500	0	0.0%
FICA	3,319	3,546	3,713	3,915	202	5.4%
SC Retirement	4,232	4,630	5,145	5,476	331	6.4%
SC Deferred Compensation	261	261	260	260	0	0.0%
Medical Insurance	6,434	4,477	4,773	4,884	111	2.3%
Workers Compensation	177	85	478	410	(68)	-14.2%
Total Personnel	59,401	51,882	62,910	66,105	3,195	5.1%
Operating Expenses						
Uniforms	213	146	366	351	(15)	-4.1%
Materials & Supplies	1,930	3,817	5,350	5,000	(350)	-6.5%
Vehicle Maintenance	5,732	37	1,000	1,000	0	0.0%
Gas, Oil, Grease	866	890	1,500	1,500	0	0.0%
Electricity	3,803	6,376	5,700	7,120	1,420	24.9%
Telephone	7,560	9,931	11,200	11,200	0	0.0%
Travel & Training	947	1,477	3,000	1,850	(1,150)	-38.3%
Water & Heat	0	919	1,000	1,000	0	0.0%
Memberships/Dues/Subscriptions	1,264	1,084	1,925	2,293	368	19.1%
Advertising	0	0	200	200	0	0.0%
Buildings & Grounds Maint.	1,002	3,553	2,000	2,000	0	0.0%
Miscellaneous Expenses	247	287	500	500	0	0.0%
Professional Services	1,500	5,325	1,500	1,000	(500)	-33.3%
Service Contracts	3,459	2,904	3,000	5,340	2,340	78.0%
Phase II Stormwater	13,850	0	0	0	0	#DIV/0!
Other Insurance Expense	1,450	0	0	0	0	#DIV/0!
Pre-employment Expense	318	50	250	250	0	0.0%
Employee Assistance Program	20	0	0	0	0	#DIV/0!
Total Operating	44,161	36,796	38,491	40,604	2,113	5.5%
Capital Outlay						
Computer Outlay	2,734	0	0	425	425	#DIV/0!
Machinery & Equipment	0	0	0	0	0	#DIV/0!
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	22,365	0	0	0	#DIV/0!
Total Capital Outlay	2,734	22,365	0	425	425	#DIV/0!
PW Administration Total	106,296	111,043	101,401	107,134	5,733	5.7%

Sanitation

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	152,610	174,868	181,912	118,070	(63,842)	-35.1%
Salaries - Overtime	2,075	3,215	2,000	4,000	2,000	100.0%
FICA	10,920	12,710	14,069	9,341	(4,728)	-33.6%
SC Retirement	14,456	17,464	19,495	13,088	(6,407)	-32.9%
SC Deferred Compensation	1,183	1,316	1,430	910	(520)	-36.4%
Medical Insurance	34,946	31,916	32,241	21,190	(11,051)	-34.3%
Workers Compensation	4,066	2,993	6,712	4,053	(2,659)	-39.6%
Total Personnel	220,256	244,482	257,859	170,652	(87,207)	-33.8%
Operating Expenses						
Uniforms	4,012	4,772	3,150	3,950	800	25.4%
Materials & Supplies	2,354	1,398	5,000	3,000	(2,000)	-40.0%
Vehicle Maintenance	35,423	59,458	15,000	20,000	5,000	33.3%
Gas, Oil, Grease	35,196	50,258	35,000	50,000	15,000	42.9%
Travel & Training	0	0	500	300	(200)	-40.0%
Miscellaneous Expenses	23,554	1,563	500	500	0	0.0%
Contracted Services	129,107	18,988	16,920	16,200	(720)	-4.3%
Landfill Costs	1,044	121,117	135,000	135,000	0	0.0%
Rollouts & Repair Kits	7,919	11,619	20,000	30,000	10,000	50.0%
Recycling Bins	2,394	3,838	6,000	6,000	0	0.0%
Other Insurance Expense	4,212	0	0	0	0	#DIV/0!
Employee Assistance Program	89	0	0	0	0	#DIV/0!
Total Operating	245,304	273,011	237,070	264,950	27,880	11.8%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	0	4,000	0	(4,000)	-100.0%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	9,000	166,113	22,000	10,000	(12,000)	-54.5%
Total Capital Outlay	9,000	166,113	26,000	10,000	(16,000)	-61.5%
PW Sanitation Total	474,560	683,606	520,929	445,602	(75,327)	-14.5%

Streets

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	72,805	77,410	80,855	79,866	(989)	-1.2%
Salaries - Overtime	875	596	2,000	2,000	0	0.0%
FICA	5,569	5,754	6,338	6,265	(73)	-1.2%
SC Retirement	6,897	7,653	8,783	8,766	(17)	-0.2%
SC Deferred Compensation	391	282	650	650	0	0.0%
Medical Insurance	13,943	13,417	13,265	13,575	310	2.3%
Workers Compensation	1,590	1,976	3,024	2,714	(310)	-10.3%
Total Personnel	102,070	107,088	114,915	113,836	(1,079)	-0.9%
Operating Expenses						
Uniforms	1,850	1,737	2,350	2,550	200	8.5%
Materials & Supplies	3,903	4,683	7,000	7,000	0	0.0%
Vehicle Maintenance	20,740	15,978	13,000	15,000	2,000	15.4%
Gas, Oil, Grease	26,882	15,063	20,000	25,000	5,000	25.0%
Electricity	128,010	122,825	130,000	160,000	30,000	23.1%
Travel & Training	0	0	500	300	(200)	-40.0%
Memberships/Dues/Subscriptions	0	0	0	204	204	#DIV/0!
Contracted Services	47,700	21,177	50,000	60,000	10,000	20.0%
Equipment Repairs	13,903	11,310	7,000	7,000	0	0.0%
Tree Trimming	8,650	3,650	6,000	6,000	0	0.0%
Street Repairs	77,851	68,861	100,000	100,000	0	0.0%
Equipment Rental	0	0	1,000	1,000	0	0.0%
Service Contracts	0	0	2,500	2,500	0	0.0%
Miscellaneous Expenses	804	696	500	500	0	0.0%
Other Insurance Expense	7,556	0	0	0	0	#DIV/0!
Employee Assistance Program	49	0	0	0	0	#DIV/0!
Total Operating	337,898	265,980	339,850	387,054	47,204	13.9%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	91,244	4,000	0	(4,000)	-100.0%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	165,236	0	10,000	10,000	#DIV/0!
Total Capital Outlay	0	256,480	4,000	10,000	6,000	150.0%
PW Streets Total	439,968	629,548	458,765	510,890	52,125	11.4%

Buildings & Grounds

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	348,361	336,238	371,657	374,505	2,848	0.8%
Salaries - Overtime	11,822	10,483	15,000	17,000	2,000	13.3%
FICA	26,588	25,670	29,579	29,959	380	1.3%
SC Retirement	32,429	32,765	37,806	40,399	2,593	6.9%
SC Deferred Compensation	3,005	2,561	3,120	3,120	0	0.0%
Medical Insurance	72,456	58,050	61,933	62,435	502	0.8%
Workers Compensation	8,483	11,058	13,661	12,414	(1,247)	-9.1%
Total Personnel	503,144	476,825	532,756	539,832	7,076	1.3%
Operating Expenses						
Uniforms	9,512	9,631	12,500	9,480	(3,020)	-24.2%
Materials & Supplies	22,342	34,393	37,200	35,000	(2,200)	-5.9%
Vehicle Maintenance	8,185	3,106	10,000	10,000	0	0.0%
Gas, Oil, Grease	18,879	24,080	22,000	24,000	2,000	9.1%
Travel & Training	0	0	0	600	600	#DIV/0!
Memberships/Dues/Subscriptions	0	0	0	2,204	2,204	#DIV/0!
Telephone	0	0	0	0	0	#DIV/0!
Contracted Services	38,562	34,604	48,000	35,004	(12,996)	-27.1%
Equipment Repairs	26,477	13,780	20,000	20,000	0	0.0%
Miscellaneous Expenses	2,116	1,267	500	500	0	0.0%
Equipment Rental	2,530	0	200	200	0	0.0%
Service Contracts	0	0	2,400	0	(2,400)	-100.0%
Other Insurance Expense	4,180	9	0	0	0	#DIV/0!
Employee Assistance Program	236	0	0	0	0	#DIV/0!
Total Operating	133,019	120,870	152,800	136,988	(15,812)	-10.3%
Capital Outlay						
Computer Outlay	0	0	1,200	0	(1,200)	-100.0%
Machinery & Equipment	9,687	15,652	17,100	7,500	(9,600)	-56.1%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	34,903	33,216	0	0	0	#DIV/0!
Total Capital Outlay	44,590	48,868	18,300	7,500	(10,800)	-59.0%
PW Buildings & Grounds Total	680,753	646,563	703,856	684,320	(19,536)	-2.8%

Garage

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	39,747	40,870	41,788	43,985	2,197	5.3%
Salaries - Overtime	696	600	2,000	3,000	1,000	50.0%
FICA	2,642	2,755	3,350	3,595	245	7.3%
SC Retirement	3,790	4,069	4,642	5,039	397	8.6%
SC Deferred Compensation	261	262	260	260	0	0.0%
Medical Insurance	8,865	7,393	7,437	7,614	177	2.4%
Workers Compensation	268	391	858	837	(21)	-2.4%
Total Personnel	56,269	56,340	60,335	64,330	3,995	6.6%
Operating Expenses						
Uniforms	749	784	700	900	200	28.6%
Materials & Supplies	4,570	8,912	5,000	5,000	0	0.0%
Vehicle Maintenance	297	2,009	1,000	1,000	0	0.0%
Gas, Oil, Grease	2,835	7,540	8,000	8,000	0	0.0%
Electricity	5,138	4,692	4,000	4,000	0	0.0%
Memberships/Dues/Subscriptions	0	0	150	279	129	86.0%
Telephone	2,269	2,179	2,100	2,500	400	19.0%
Equipment Repairs	0	0	1,000	2,000	1,000	100.0%
Water & Heat	4,245	3,085	6,500	6,500	0	0.0%
Buildings & Grounds Maint.	3,005	154,467	2,000	2,000	0	0.0%
Miscellaneous Expenses	0	0	500	500	0	0.0%
Other Insurance Expense	628	0	0	0	0	#DIV/0!
Employee Assistance Program	20	0	0	0	0	#DIV/0!
Total Operating	23,756	183,668	30,950	32,679	1,729	5.6%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	0	10,315	0	0	0	#DIV/0!
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	10,315	0	0	0	#DIV/0!
PW Garage Total	80,025	250,323	91,285	97,009	5,724	6.3%

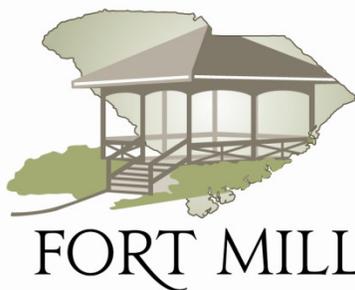
Stormwater

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	0	0	55,000	60,483	5,483	10.0%
Salaries - Overtime	0	0	0	0	0	#DIV/0!
FICA	0	0	4,208	4,628	420	10.0%
SC Retirement	0	0	4,770	6,490	1,720	36.1%
SC Deferred Compensation	0	0	217	260	43	19.8%
Medical Insurance	0	0	3,977	7,614	3,637	91.5%
Workers Compensation	0	561	2,007	615	(1,392)	-69.4%
Total Personnel	0	561	70,179	80,090	9,911	14.1%
Operating Expenses						
Uniforms	0	119	400	550	150	37.5%
Materials & Supplies	0	252	1,000	8,000	7,000	700.0%
Vehicle Maintenance	0	0	200	200	0	0.0%
Gas, Oil, Grease	0	0	1,200	1,200	0	0.0%
Electricity	0	0	50	50	0	0.0%
Telephone	0	0	900	900	0	0.0%
Travel & Training	0	209	1,500	7,165	5,665	377.7%
Memberships/Dues/Subscriptions	0	350	400	804	404	101.0%
Permits	0	2,000	2,000	2,000	0	0.0%
Stormsewer Maintenance	0	14,762	10,000	15,000	5,000	50.0%
Miscellaneous Expenses	0	433	500	500	0	0.0%
Professional Services	0	2,207	35,000	31,200	(3,800)	-10.9%
Service Contracts	0	1,633	800	800	0	0.0%
Other Insurance Expense	0	0	0	0	0	#DIV/0!
Pre-employment Expense	0	0	200	200	0	0.0%
Employee Assistance Program	0	0	0	0	0	#DIV/0!
Total Operating	0	21,965	54,150	68,569	14,419	26.6%
Capital Outlay						
Computer Outlay	0	0	2,000	0	(2,000)	-100.0%
Machinery & Equipment	0	0	20,000	20,000	0	0.0%
Other Outlay	0	6,096	2,500	0	(2,500)	-100.0%
Transportation	0	0	25,000	0	(25,000)	-100.0%
Total Capital Outlay	0	6,096	49,500	20,000	(29,500)	-59.6%
Stormwater Total	0	28,622	173,829	168,659	(5,170)	-3.0%

Non-Departmental

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Personnel	0	0	0	0	0	#DIV/0!
Total Personnel	0	0	0	0	0	#DIV/0!
Operating Expenses						
Interest Expense	43,891	29,381	71,767	57,354	(14,413)	-20.1%
GO Bond - 1994 Fire Station	41,709	43,900	46,205	48,631	2,426	5.3%
GO Bond - 2002 Town Hall	113,955	118,501	0	0	0	#DIV/0!
Rescue Squad	6,000	6,000	6,000	6,000	0	0.0%
Assembly Center	6,031	40,042	5,500	5,500	0	0.0%
Lease Purchase Payments	272,396	280,140	451,702	257,862	(193,840)	-42.9%
Unemployment Claims	8,601	8,194	10,000	10,000	0	0.0%
Land Lease	25,200	25,200	25,200	25,200	0	0.0%
Elections	0	1,354	0	5,000	5,000	#DIV/0!
Donations	1,400	1,325	5,000	5,000	0	0.0%
Miscellaneous Expenses	0	0	500	500	0	0.0%
Professional Services	0	0	2,000	2,000	0	0.0%
Other Fin Uses - Transfers Out	680,000	808,362	0	0	0	#DIV/0!
Contingencies	15,845	14,444	23,593	386,897	363,304	1,539.9%
Other Insurance Expense	0	72,465	106,695	100,000	(6,695)	-6.3%
Community Development	0	0	10,000	10,000	0	0.0%
Fort Mill Economic Council	0	0	5,000	5,000	0	0.0%
Fort Mill Arts Commission	0	0	0	0	0	#DIV/0!
GO Bond - 2012 DB Park	0	0	79,767	82,280	2,513	3.2%
Total Operating	1,215,028	1,449,308	848,929	1,007,224	158,295	18.6%
Capital Outlay						
Capital Outlay	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Non-Departmental Total	1,215,028	1,449,308	848,929	1,007,224	158,295	18.6%

Gross Revenue Fund



Revenues

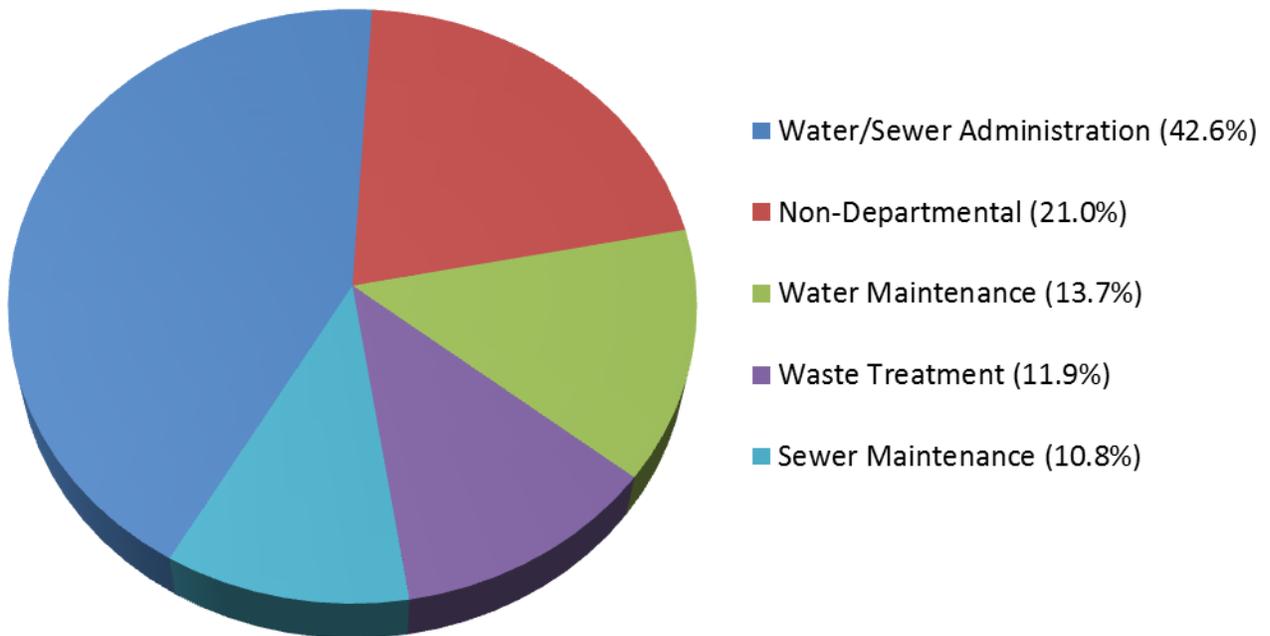
	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Taxes						
Taxes	0	0	0	0	0	#DIV/0!
Total Taxes	0	0	0	0	0	#DIV/0!
Fines, Fees, Lic. & Permits						
Water Taps	65,340	193,481	145,000	242,000	97,000	66.9%
Sewer Taps	62,310	222,105	180,000	300,000	120,000	66.7%
Total Fines, Fees, Lic & Permits	127,650	415,586	325,000	542,000	217,000	66.8%
Charges for Services						
Water Sales & Penalties	1,859,661	2,098,086	2,248,693	2,580,230	331,537	14.7%
Sewer Revenue	1,950,123	2,081,440	2,275,329	2,448,530	173,201	7.6%
Riverview Water Sales	137,872	142,075	174,051	150,000	(24,051)	-13.8%
Tega Cay Water Sales	267,145	267,292	280,000	261,330	(18,670)	-6.7%
York County Water Sales	1,002,170	1,151,065	1,120,000	20,000	(1,100,000)	-98.2%
Total Charges for Services	5,216,971	5,739,958	6,098,073	5,460,090	(637,983)	-10.5%
Intergovernmental						
Tega Cay Water Line Payment	20,000	20,000	20,000	20,000	0	0.0%
York County Revenue	0	0	0	0	0	#DIV/0!
State Revenue	0	0	0	0	0	#DIV/0!
Total Intergovernmental	20,000	20,000	20,000	20,000	0	0.0%
Miscellaneous						
Miscellaneous	22,520	14,545	1,000	1,000	0	0.0%
Total Miscellaneous	22,520	14,545	1,000	1,000	0	0.0%
Investment Earnings						
Interest Income	4,072	3,830	5,000	5,000	0	0.0%
Total Grants	4,072	3,830	5,000	5,000	0	0.0%
Grants						
Grants	0	0	0	0	0	#DIV/0!
Total Grants	0	0	0	0	0	#DIV/0!
Other Financing Sources						
Sale of Fixed Assets	4,291	0	0	0	0	#DIV/0!
Contribution to Capital Revenue	0	0	0	0	0	#DIV/0!
Other Fin Sources - Ins. Proceeds	12,801	8,403	0	0	0	#DIV/0!
Other Fin Sources - Bond Proceeds	0	0	0	0	0	#DIV/0!
Transfers	0	43,362	0	0	0	#DIV/0!
Fund Balance Appropriation	0	0	0	400,000	400,000	#DIV/0!
Total Other Financing Sources	17,092	51,765	0	400,000	400,000	#DIV/0!
Total Revenues	5,408,305	6,245,684	6,449,073	6,428,090	(20,983)	-0.3%

Expenditure Summary

Expenditures by Division

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Water/Sewer Administration	2,508,761	3,105,593	3,072,080	2,740,955	(331,125)	-10.8%
Water Maintenance	703,908	589,809	796,144	881,660	85,516	10.7%
Waste Treatment	548,728	545,803	644,656	763,870	119,214	18.5%
Sewer Maintenance	448,151	448,554	689,180	694,370	5,190	0.8%
Water Plant	0	531	0	0	0	#DIV/0!
Non-Departmental	1,220,563	1,185,555	1,247,013	1,347,235	100,222	8.0%
Total	5,430,111	5,875,845	6,449,073	6,428,090	(20,983)	-0.3%

FY 2013-14 Expenditures by Division (As % of Total Budget)

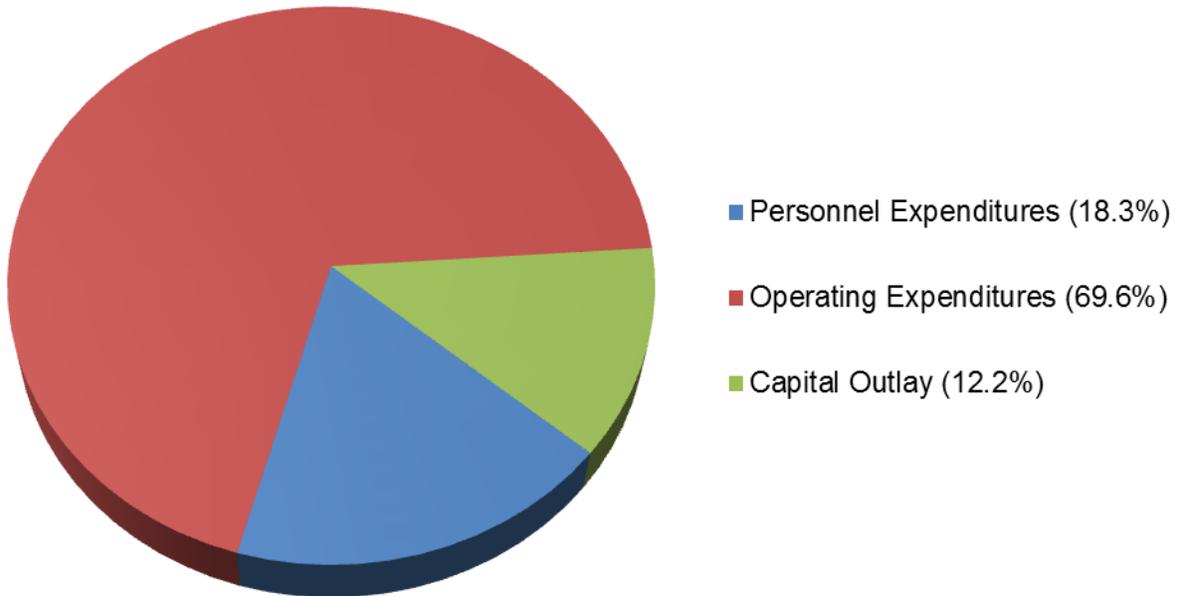


Expenditure Summary

Expenditures by Type

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel Expenditures	947,084	913,126	1,010,414	1,079,054	68,640	6.8%
Operating Expenditures	4,112,133	4,188,187	4,543,880	4,109,229	(434,651)	-9.6%
Capital Outlay	20,182	277,348	433,800	718,450	284,650	65.6%
Subtotal	5,079,399	5,378,661	5,988,094	5,906,733	(81,361)	-1.4%
Gross Revenue Allocation	350,712	497,184	460,979	521,357	60,378	13.1%
Total	5,430,111	5,875,845	6,449,073	6,428,090	(20,983)	-0.3%

FY 2013-14 Expenditures by Type (As % of Total Budget)



* Percentages do not include expenditures (\$521,357) incurred in the General Fund and allocated to the Gross Revenue Fund.

Water & Sewer Administration

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	166,212	173,927	171,904	180,715	8,811	5.1%
Salaries - Overtime	0	0	500	500	0	0.0%
FICA	11,675	12,174	13,189	13,864	675	5.1%
SC Retirement	15,239	16,429	18,275	19,457	1,182	6.5%
SC Deferred Compensation	782	784	780	780	0	0.0%
Medical Insurance	22,641	18,884	18,976	18,737	(239)	-1.3%
Workers Compensation	670	521	1,860	1,734	(126)	-6.8%
Total Personnel	217,219	222,719	225,484	235,787	10,303	4.6%
Operating Expenses						
Uniforms	1,114	595	2,225	2,200	(25)	-1.1%
Materials & Supplies	12,131	13,223	14,350	14,000	(350)	-2.4%
Vehicle Maintenance	1,171	112	1,000	2,000	1,000	100.0%
Gas, Oil, Grease	3,769	4,895	4,000	6,000	2,000	50.0%
Electricity	2,233	5,023	5,100	5,100	0	0.0%
Telephone	11,324	13,477	14,000	14,000	0	0.0%
Contracted Services	0	1,926	0	0	0	#DIV/0!
Travel & Training	4,142	3,518	5,200	5,300	100	1.9%
Water & Heat	0	826	1,000	1,000	0	0.0%
Memberships/Dues/Subscriptions	2,418	1,898	1,740	2,283	543	31.2%
Permits	11,116	15,281	12,500	12,500	0	0.0%
Advertising	1,474	1,314	4,000	4,000	0	0.0%
Postage	27,376	30,511	35,000	35,000	0	0.0%
Buildings & Grounds Maint.	885	981	1,500	1,500	0	0.0%
Miscellaneous Expenses	1,410	612	500	500	0	0.0%
Professional Services	172,285	185,660	90,000	255,000	165,000	183.3%
Service Contracts	1,437	1,296	3,747	1,828	(1,919)	-51.2%
Lease Agreements	0	0	6,100	6,100	0	0.0%
Bulk Water	1,684,212	1,913,120	1,990,855	1,200,000	(790,855)	-39.7%
Other Insurance Expense	2,167	0	0	0	0	#DIV/0!
Pre-employment Expense	0	0	500	500	0	0.0%
Employee Assistance Program	59	0	0	0	0	#DIV/0!
Total Operating	1,940,723	2,194,268	2,193,317	1,568,811	(624,506)	-28.5%
Capital Outlay						
Computer Outlay	107	2,997	0	0	0	#DIV/0!
Machinery & Equipment	0	0	32,300	0	(32,300)	-100.0%
Other Outlay	0	188,425	160,000	415,000	255,000	159.4%
Transportation	0	0	0	0	0	#DIV/0!
Total Capital Outlay	107	191,422	192,300	415,000	222,700	115.8%
Water/Sewer Admin Subtotal	2,158,049	2,608,409	2,611,101	2,219,598	(391,503)	-15.0%
Gross Revenue Allocation	350,712	497,184	460,979	521,357	60,378	13.1%
Water/Sewer Admin. Total	2,508,761	3,105,593	3,072,080	2,740,955	(331,125)	-10.8%

Water Maintenance

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	224,991	230,906	259,615	264,150	4,535	1.7%
Salaries - Overtime	54,330	23,614	25,000	30,000	5,000	20.0%
FICA	20,965	19,170	21,773	22,508	735	3.4%
SC Retirement	26,159	24,988	30,169	31,528	1,359	4.5%
SC Deferred Compensation	1,695	1,694	2,080	2,080	0	0.0%
Medical Insurance	45,111	33,432	39,254	40,169	915	2.3%
Workers Compensation	2,614	3,370	6,353	5,971	(382)	-6.0%
Total Personnel	375,865	337,174	384,244	396,406	12,162	3.2%
Operating Expenses						
Uniforms	6,911	6,580	6,000	8,000	2,000	33.3%
Materials & Supplies	129,451	90,870	91,400	106,000	14,600	16.0%
Vehicle Maintenance	15,370	6,652	8,000	8,000	0	0.0%
Gas, Oil, Grease	16,199	15,415	15,000	15,000	0	0.0%
Contracted Services	26,421	7,325	60,000	80,000	20,000	33.3%
Travel & Training	132	0	1,000	1,600	600	60.0%
Memberships/Dues/Subscriptions	0	0	0	204	204	#DIV/0!
Water Meter Replacement	23,404	0	10,000	10,000	0	0.0%
Water Meters	0	0	0	30,000	30,000	#DIV/0!
Equipment Repairs	9,899	7,017	10,000	10,000	0	0.0%
Street Repairs	87,901	86,687	100,000	100,000	0	0.0%
Hydrant Repairs & Maintenance	4,500	31,125	20,000	20,000	0	0.0%
Miscellaneous Expenses	1,277	964	500	500	0	0.0%
Professional Services	0	0	0	0	0	#DIV/0!
Service Contracts	0	0	0	0	0	#DIV/0!
Other Insurance Expense	6,314	0	0	0	0	#DIV/0!
Employee Assistance Program	148	0	0	0	0	#DIV/0!
Total Operating	327,927	252,635	321,900	389,304	67,404	20.9%
Capital Outlay						
Computer Outlay	0	0	0	2,950	2,950	#DIV/0!
Machinery & Equipment	116	0	90,000	55,000	(35,000)	-38.9%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	0	0	38,000	38,000	#DIV/0!
Total Capital Outlay	116	0	90,000	95,950	5,950	6.6%
Water Maintenance Total	703,908	589,809	796,144	881,660	85,516	10.7%

Waste Treatment

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	160,180	163,248	163,349	171,948	8,599	5.3%
Salaries - Overtime	4,678	5,978	8,500	8,500	0	0.0%
FICA	11,922	12,437	13,146	13,807	661	5.0%
SC Retirement	15,128	16,465	18,216	19,352	1,136	6.2%
SC Deferred Compensation	1,043	1,046	1,040	1,040	0	0.0%
Medical Insurance	26,452	21,518	21,756	22,266	510	2.3%
Workers Compensation	2,467	2,614	4,449	4,252	(197)	-4.4%
Total Personnel	221,870	223,306	230,456	241,165	10,709	4.6%
Operating Expenses						
Uniforms	3,101	3,480	4,200	4,200	0	0.0%
Materials & Supplies	11,906	14,043	25,000	25,000	0	0.0%
Vehicle Maintenance	1,719	428	2,000	1,000	(1,000)	-50.0%
Gas, Oil, Grease	8,995	4,226	6,000	6,000	0	0.0%
Electricity	65,779	85,701	87,250	87,250	0	0.0%
Telephone	4,066	3,986	5,000	5,000	0	0.0%
Contracted Services	63	1,276	4,000	4,000	0	0.0%
Travel & Training	3,112	1,027	3,200	3,200	0	0.0%
Water & Heat	1,026	619	3,500	3,500	0	0.0%
Memberships/Dues/Subscriptions	260	105	1,000	1,204	204	20.4%
Buildings & Grounds Maint.	6,061	8,339	6,000	6,000	0	0.0%
Equipment Repairs	44,685	34,161	40,000	41,000	1,000	2.5%
Lab Supplies	4,969	3,070	5,000	5,000	0	0.0%
Landfill Fees Sludge	64,770	71,021	75,000	83,000	8,000	10.7%
Permits	2,330	2,255	3,500	3,500	0	0.0%
Chemicals	15,561	14,656	20,000	30,000	10,000	50.0%
Lime	7,764	10,797	19,250	19,250	0	0.0%
Alum	29,230	32,481	40,000	40,000	0	0.0%
Natural Gas	93	64	10,000	300	(9,700)	-97.0%
Miscellaneous Expenses	0	50	500	501	1	0.2%
Professional Services	30,938	30,364	48,800	48,800	0	0.0%
Service Contracts	3,114	348	5,000	5,000	0	0.0%
Other Insurance Expense	13,278	0	0	0	0	#DIV/0!
Employee Assistance Program	79	0	0	0	0	#DIV/0!
Total Operating	322,899	322,497	414,200	422,705	8,505	2.1%
Capital Outlay						
Computer Outlay	0	0	0	0	0	#DIV/0!
Machinery & Equipment	3,959	0	0	100,000	100,000	#DIV/0!
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	0	0	0	0	#DIV/0!
Total Capital Outlay	3,959	0	0	100,000	100,000	#DIV/0!
Waste Treatment Total	548,728	545,803	644,656	763,870	119,214	18.5%

Sewer Maintenance

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Salaries	86,185	87,893	113,759	138,751	24,992	22.0%
Salaries - Overtime	12,697	8,245	15,000	15,000	0	0.0%
FICA	7,585	7,380	9,850	11,765	1,915	19.4%
SC Retirement	9,255	9,426	13,648	16,482	2,834	20.8%
SC Deferred Compensation	652	644	780	1,040	260	33.3%
Medical Insurance	14,656	14,434	14,319	19,536	5,217	36.4%
Workers Compensation	1,100	1,374	2,874	3,122	248	8.6%
Total Personnel	132,130	129,396	170,230	205,696	35,466	20.8%
Operating Expenses						
Uniforms	2,127	1,750	2,950	4,400	1,450	49.2%
Materials & Supplies	15,879	16,442	40,000	60,700	20,700	51.8%
Vehicle Maintenance	9,552	3,218	5,000	10,000	5,000	100.0%
Gas, Oil, Grease	13,109	14,769	18,000	18,000	0	0.0%
Equipment Repairs	1,311	2,620	10,000	10,000	0	0.0%
Travel & Training	75	0	1,000	3,300	2,300	230.0%
Memberships/Dues/Subscriptions	0	0	0	274	274	#DIV/0!
Electricity Lift Stations	44,485	50,756	48,000	52,000	4,000	8.3%
Pump Station Repairs	131,771	89,438	50,000	70,000	20,000	40.0%
Pump Station Monitoring	10,388	9,919	17,000	17,000	0	0.0%
Buildings & Grounds Maint.	0	0	5,000	5,000	0	0.0%
Miscellaneous Expenses	0	0	500	500	0	0.0%
Contracted Services	65,535	41,070	170,000	130,000	(40,000)	-23.5%
Other Insurance Expense	5,720	3,250	0	0	0	#DIV/0!
Employee Assistance Program	69	0	0	0	0	#DIV/0!
Total Operating	300,021	233,232	367,450	381,174	13,724	3.7%
Capital Outlay						
Computer Outlay	0	0	1,500	0	(1,500)	-100.0%
Machinery & Equipment	16,000	85,926	95,000	82,500	(12,500)	-13.2%
Other Outlay	0	0	0	0	0	#DIV/0!
Transportation	0	0	55,000	25,000	(30,000)	-54.5%
Total Capital Outlay	16,000	85,926	151,500	107,500	(44,000)	-29.0%
Sewer Maintenance Total	448,151	448,554	689,180	694,370	5,190	0.8%

Non-Departmental

	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Adopted	FY 13/14 Mgr. Rec.	Change (\$)	Change (%)
Personnel						
Personnel	0	0	0	0	0	#DIV/0!
Total Personnel	0	0	0	0	0	#DIV/0!
Operating Expenses						
Loan Payment - Rock Hill	0	0	134,117	141,629	7,512	5.6%
Loan Payment - 1998 Refunding	0	0	0	0	0	#DIV/0!
Loan Payment - 2001	0	0	0	0	0	#DIV/0!
Loan Payment - 2003A	0	0	0	0	0	#DIV/0!
Loan Payment - 2004	0	0	0	0	0	#DIV/0!
Loan Payment - 2011	0	0	490,000	506,000	16,000	3.3%
Loan Payment - 2011 B	0	0	83,000	86,000	3,000	3.6%
Loan Payment - 2013 A	0	0	0	0	0	#DIV/0!
Loan Payment - 2013 B	0	0	0	88,000	88,000	#DIV/0!
Loan Payment - SRF	0	0	0	0	0	#DIV/0!
Bond Administration Fee	21,536	22,795	4,500	5,250	750	16.7%
Interest Expense	373,582	313,825	289,225	292,375	3,150	1.1%
Depreciation Fund	0	0	71,946	83,528	11,582	16.1%
Depreciation Expense	796,558	791,867	0	0	0	#DIV/0!
O&M Maintenance	0	0	100,000	100,000	0	0.0%
Lease Purchase Payment	0	0	42,381	14,453	(27,928)	-65.9%
Contingencies	0	0	0	0	0	#DIV/0!
Other Insurance Expense	0	28,181	31,844	30,000	(1,844)	-5.8%
Other - Transfers Out	28,887	28,887	0	0	0	#DIV/0!
Total Operating	1,220,563	1,185,555	1,247,013	1,347,235	100,222	8.0%
Capital Outlay						
Capital Outlay	0	0	0	0	0	#DIV/0!
Total Capital Outlay	0	0	0	0	0	#DIV/0!
Non-Departmental Total	1,220,563	1,185,555	1,247,013	1,347,235	100,222	8.0%

Capital Projects Fund



Revenues

Capital Project Revenues	Revenues
Mausoleum Sales	\$10,000
Miscellaneous (Fire Station Contribution)	\$200,000
Capital Projects Fund Balance	\$600,000
Subtotal	\$810,000

Hospitality Tax Revenues	Revenues
Hospitality Tax Collections	\$225,000
York County Hospitality Tax Grant	\$21,750
Subtotal	\$246,750

Total Revenues **\$1,056,750**

Expenditures

Capital Project Expenditures	Expenditures
Fire Substation (Land Purchase)	\$200,000
Fire Substation (Construction & Renovation)	\$500,000
Sidewalk Projects	\$110,000
Subtotal	\$810,000

Hospitality Tax Expenditures	Expenditures
Transfer to General Fund (SCSF/Tourism Related Expenditures)	\$168,931
Wayfinder Signage	\$30,000
Undesignated	\$47,819
Subtotal	\$246,750

Total Expenditures **\$1,056,750**